

2 PUBLIC CONSULTATION

The following section on Public Consultation describes the policies and practices that will guide Grizzly Oil Sands ULC (Grizzly) and its associated consultants in their consultation efforts with stakeholders and communities potentially affected by the Project.

2.1 STAKEHOLDER ENGAGEMENT

Grizzly will work to reduce the effects of the Project on the environment and adjacent communities. Grizzly believes in working closely with local residents and other stakeholders to ensure they understand the Project and that Grizzly understands their needs and potential Project effects. Grizzly also recognizes the importance of building and maintaining productive relationships with communities. Timely and meaningful dialogue with potentially affected and interested community members is integral to Grizzly's Engagement Plans. The collaborative methods through which Grizzly conducts engagement depend on the needs and requests of the local community and Grizzly's business objectives.

Grizzly's primary goal is to involve stakeholders in a transparent and meaningful way in decisions that affect them. The engagement plan is not designed to be fully prescriptive; rather, it is intended to provide guiding principles and practices for Grizzly, while still allowing for flexibility and individual community input. Consultation will be designed to assess the potential impact of the project on various stakeholders and to identify plans to address these potential impacts. This engagement will also be used in order to satisfy the consultation requirement for the issuance of all surface dispositions needed for this project.

2.2 ABORIGINAL CONSULTATION

Grizzly is familiar with the unique circumstances that Aboriginal communities (including First Nations and Métis groups) and their leadership face in northeastern Alberta, and recognizes them as unique communities with special Treaty and constitutionally protected rights. For the Project, Grizzly will work in collaboration with the consultation bodies of the Aboriginal groups to undertake reasonable consultation requests and steps. Grizzly will make all reasonable efforts to remain flexible throughout the process.

Grizzly is committed to complying with the regulatory and legal requirements regarding consultation for the Project (The Government of *Alberta's First Nations Consultation Guidelines on Land Management and Resource Development* [Alberta International and Intergovernmental Relations 2007] and upon taking effect, *The Government of Alberta's Corporate Guidelines for First Nations Consultation Activities, 2013 (GoA 2013a)*).

Grizzly will rely on the following sources as guidance on consultation requirements and best practices:

- The AER: Energy Development Applications and Schedules;
- Canadian court decisions regarding Aboriginal consultation; and
- Aboriginal community consultation protocols, when available and where appropriate.

Grizzly is in the process of developing a Consultation Plan using these guidelines, in conjunction with ESRD. This plan will serve as the foundation for Grizzly's consultation.

2.3 COMMUNITY-BASED CONSULTATION

All of the Aboriginal communities potentially affected by the Project have established their own internal consultation processes. Chipewyan Prairie Dene First Nation (CPDFN) has an industry relations corporation that coordinates consultation on behalf of the First Nation, Heart Lake First Nations (HLFN) has a corporation which manages the consultation process, and Beaver Lake Cree Nation (BLCN) has an intergovernmental and industry relations group. The consultation process with First Nations is a dynamic process which will evolve through the application process. Notification occurred prior to application in order to allow for opportunities for mitigation of critical specific issues. The Conklin Métis Local #193 also has a defined consultation process managed through the Conklin Regional Development Advisory Committee (CRDAC). Appendix B contains a summary of the consultation to date.

Grizzly acknowledges and will attempt to work with community consultation processes, protocols and fee structures where reasonable. Grizzly's stakeholder engagement approach recognizes that not all stakeholders require the same level (or intensity) of information, contact and consultation of the Project. To reach a broad range of stakeholders, Grizzly will place public notices in local papers to notify potential stakeholders about ongoing consultation and participation in the assessment and Project planning process. Grizzly's stakeholder consultation regarding the Project will involve meaningful, two-way communication so potentially affected local people and communities remain informed about the Project in an open, easily understood and timely manner. Reasonable steps for consideration and resolution of the issues and concerns raised by stakeholders, and a reasonable process for reporting back to these stakeholders, will be undertaken for this Project. Stakeholder input will be formally documented, considered and integrated into the Project planning process as appropriate.

2.4 STAKEHOLDER IDENTIFICATION

To conduct the consultation, stakeholders potentially affected by the Project have been identified by Grizzly. Non First Nations stakeholders have been notified. All offsetting Oil Sands Mineral owners were identified and Petroleum and Natural Gas (P&NG) Lease holders around the Project have been notified. First Nations consultation is directed by ESRD. The various groups and organizations that Grizzly will engage through direct consultation or notification as potentially having an interest in the Project are listed below.

First Nation Communities

- Chipewyan Prairie Dene First Nation (CPDFN);
- Heart Lake First Nation (HLFN); and
- Beaver Lake Cree Nation (BLCN).

Metis Communities

- Conklin Métis #193; and
- Metis Nation of Alberta, Region 1.

Other Stakeholders

- Non-Aboriginal trappers; and
- Alberta-Pacific Forest Industries Inc. (Al-Pac).

Government Stakeholders

- Regional Municipality of Wood Buffalo
- Alberta Infrastructure and Transportation

Surface Disposition Holders

- Fortis Alberta
- ATCO Electric
- Altalink Management
- Alberta Transportation
- Ed Bobocel Lumber
- Ventex Group
- Devon Canada
- Nova Gas Transmission
- Perpetual Energy Operating
- Nexen Energy ULC
- Al-Pac
- Rogers Communications
- Telus Communications
- Owner Operator Contractors
- 1607374 Alberta Ltd.
- Statoil Canada

Metallic and Industrial Minerals Permit

- Athabasca Minerals Inc.

P&NG interest holders

- BP Canada
- Canadian Natural Resources Limited
- Devon Canada Corporation
- Cenovus Energy Inc.
- Perpetual Energy Operating Corp
- Petroland Services (1986) Ltd.

Oil Sands Lease holders

- CNOOC Canada Inc.
- CNOOC Canada Holding ULC (Nexen Energy ULC)
- Statoil Canada Ltd.

2.5 ADVERTISING AND PUBLIC NOTICE

In addition to direct contact with stakeholders, Grizzly will use local media to advertise its public documents. The list of local media will be identified as part of the Consultation Plan developed in conjunction with ESRD. Grizzly will also use its web page (www.grizzlyoilsands.com) to make all public application documents available. Grizzly has also set up a dedicated email and voice mail for the Project: mayriver@grizzlyoilsands.com and 403-930-6485.

2.6 ONGOING CONSULTATION

Grizzly is committed to public consultation through the regulatory review process and throughout the life of the Project. Once Project approvals have been received, Grizzly will provide Project information to stakeholders through its corporate website (www.grizzlyoilsands.com) and through scheduled meetings with stakeholders.